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HEALTH CARE
RAMSAY

Briefing – 26 August 2010
Financial Results
Year ended 30 June 2010

Christopher Rex, Managing Director

AGENDA

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RAMSAY
HEALTH CARE

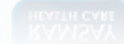
- Full-year Highlights
- Financial Performance
 - Group, Australia, UK, France
- Operating Environment
 - Australia, UK, France
- Brownfield Developments Update
- Capital Management
- Operational Risk Management
- Successful & Sustainable Growth Strategy
- Outlook

FULL-YEAR HIGHLIGHTS

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Solid rise in Group result reflects strong organic growth, brownfield developments and acquisitions

- Core net profit * after tax up 21.9% to \$178.5 million
- Core EPS* up 14% to 84.5 cents
- Australia and Indonesia revenue up 7.2% to \$2.7 billion
- UK revenue up 10% to £350.2 million
- Group EBIT up 10% to \$333.8 million
 - Australia and Indonesia EBIT up 7.9% to \$280 million
 - UK EBIT up 31% to £26.9 million
- Final dividend 25 cents fully franked, up 16.3% on the pcp, bringing the full-year dividend to 43.5 cents, up 14.5%
- Targeting Core NPAT growth for the Group of 13%-15% in FY11, translating to Core EPS growth of 10%-12%

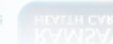
* *Before specific items and amortisation of intangibles and including three months of results from Ramsay Santé, acquired 29 March 2010*

GROUP FINANCIAL PERFORMANCE

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YEAR ENDED 30 JUNE

	2010 \$m				2009 \$m	% Increase
	Australia/ Indonesia	UK	France ⁽¹⁾	Group ⁽¹⁾	Group	
Operating Revenue	2,716.7	628.0	54.6	3,399.3	3,223.8	5.4%
EBITDA	369.9	90.4	8.5	468.8	411.6	13.9%
EBIT	280.0	48.4	5.4	333.8	303.3	10.0%
Core NPAT ⁽²⁾				178.5	146.4	21.9%
Core EPS ⁽³⁾				84.5 ¢	74.1 ¢	14.0%
Final Dividend – fully franked				25.0 ¢	21.5 ¢	16.3%
Full-year Dividend – fully franked				43.5¢	38.0¢	14.5%

1. Three months of results from Ramsay Santé have been included in FY10

2. Core NPAT is from continuing operations, before specific items and amortisation of intangibles

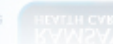
3. Core Earnings Per Share are before specific items and amortisation of intangibles and after CARES dividends

RECONCILIATION TO REPORTED PROFIT

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YEAR ENDED 30 JUNE

	2010 \$m	2009 \$m	% Increase
Core NPAT	178.5	146.4	21.9%
Net specific items and amortisation of intangibles (net of tax)	(30.2)	(39.9)	
Reported NPAT	148.3	106.5	39.3%

Net specific items and amortisation of intangibles (net of tax)		
Net specific Items*	28.0	38.2
Amortisation of Intangibles	2.2	1.7
Total	30.2	39.9

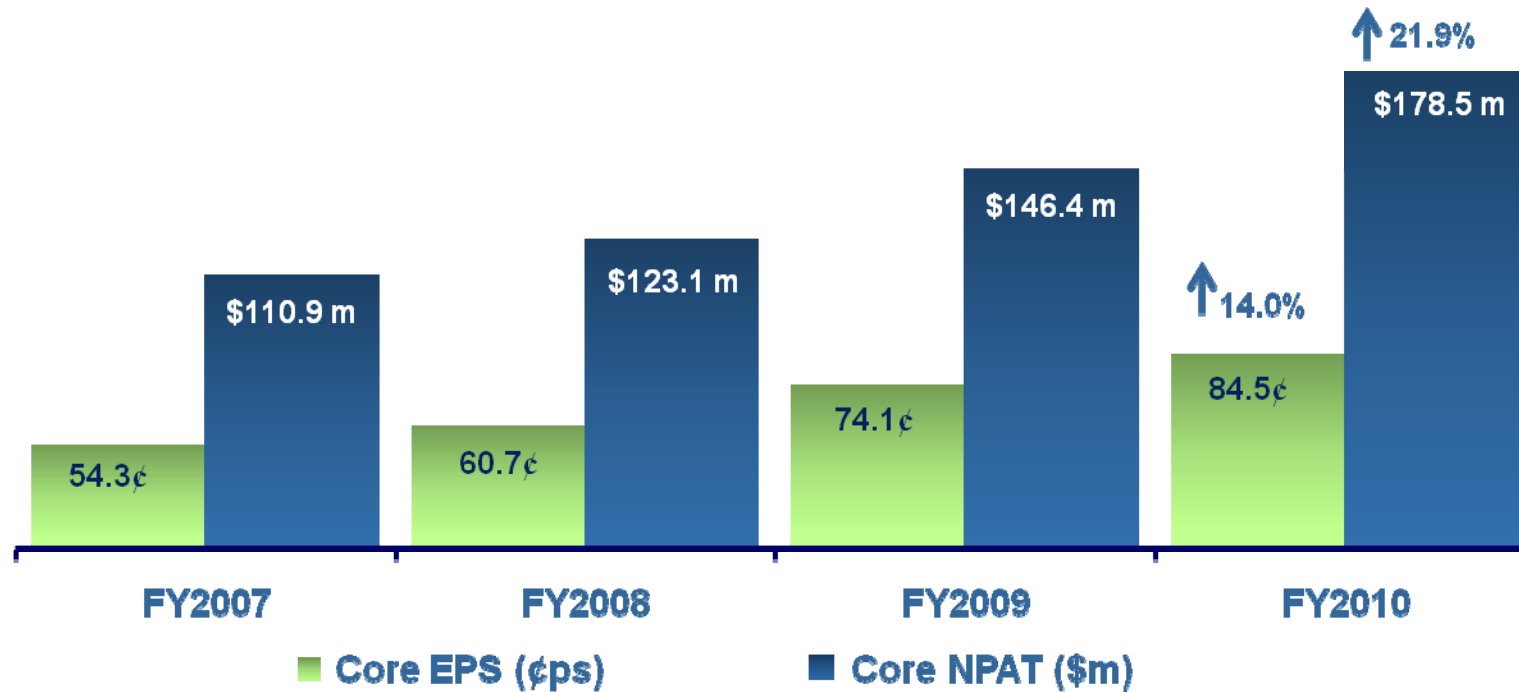
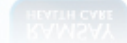
* Net specific items include the \$21.9 million (net of tax) non-cash rent expense for leased UK hospitals (straight line lease accounting), Ramsay Santé acquisition costs and development costs written off, asset impairments and the sale of medical suites.

GROUP CORE NPAT AND CORE EPS

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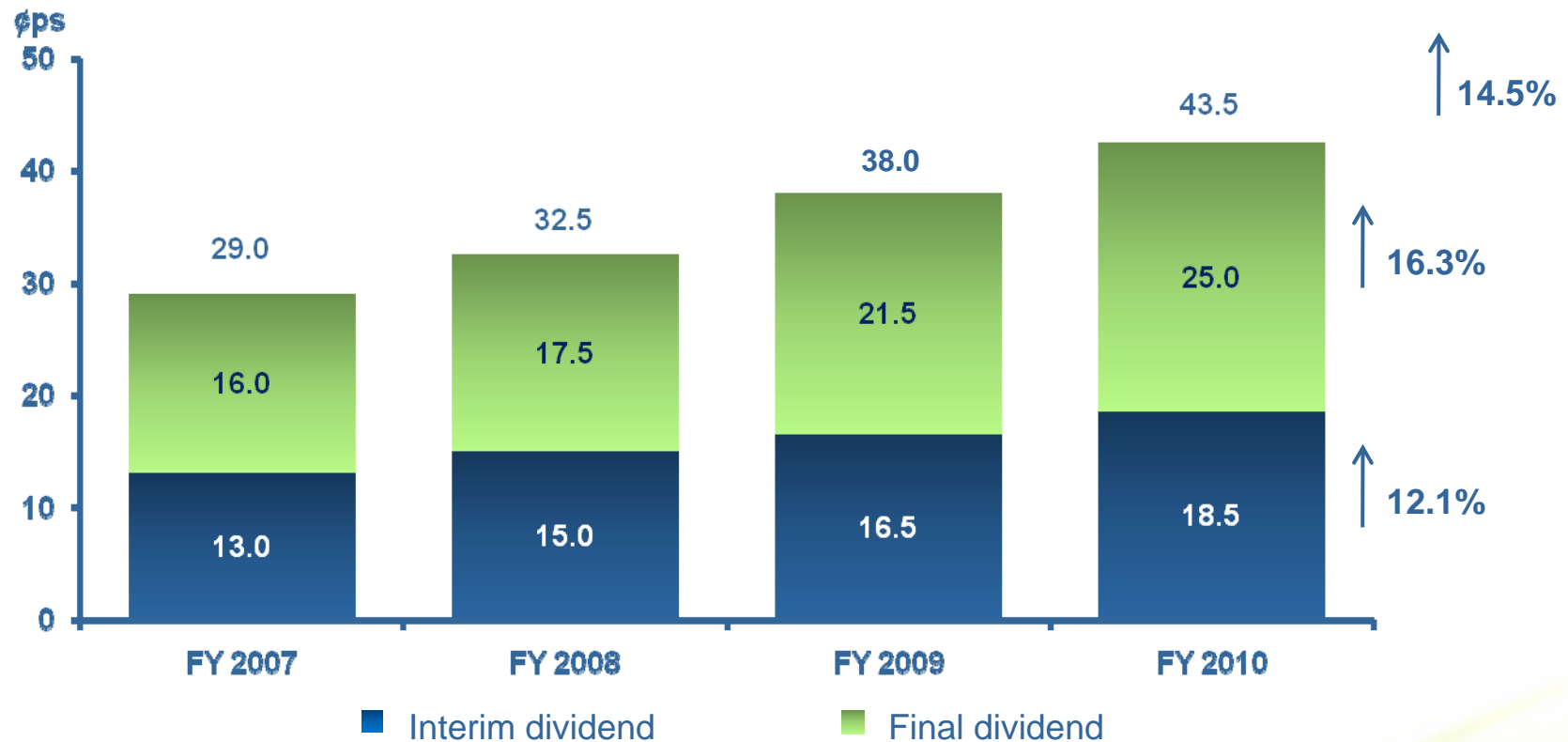
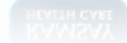
- Group Core NPAT and Group Core EPS ahead of guidance

FY10 DIVIDENDS (FULLY FRANKED)

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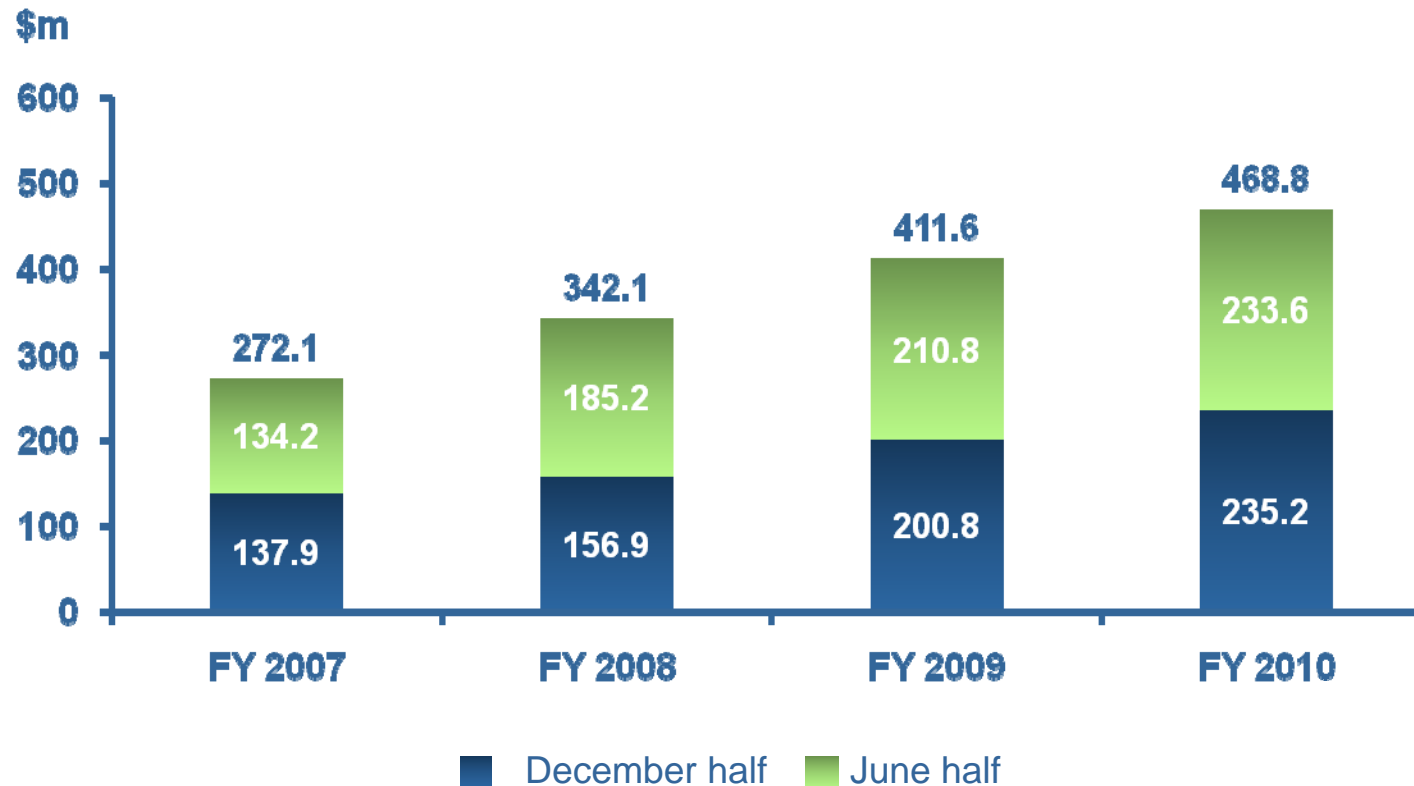
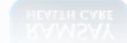
- Final dividend up 16.3% to 25 cents
- Dividends for the full year up 14.5%, reflecting growth in EPS
- Dividend payout ratio of approximately 50% of Core EPS maintained

GROUP EBITDA GROWTH

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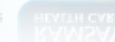
- Group EBITDA up 13.9% for the year
- Group EBITDA margin rises to 13.8% from 12.8%

FINANCIAL PERFORMANCE – AUSTRALIAN HOSPITALS

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YEAR ENDED 30 JUNE

	2010 \$m	2009 \$m	% Increase
Operating Revenue ⁽¹⁾	2,279.6	2,110.7	8.0%
EBITDA ⁽¹⁾	417.2	372.5	12.0%
EBIT ⁽¹⁾	340.3	304.9	11.6%
EBITDA Margin ⁽¹⁾	18.3%	17.6%	70bps
EBIT Margin ⁽¹⁾	14.9%	14.4%	50bps

- Hospitals in Australia, the Group's historical base operations, performed strongly
- Private health insurance membership remains strong

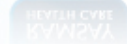
1. Excludes prostheses

FINANCIAL PERFORMANCE – UK

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YEAR ENDED 30 JUNE

	2010 £m	2009 £m	% Increase
Operating Revenue	350.2	318.0	10.1%
EBITDAR	90.7	74.8	21.3%
EBIT	26.9	20.5	31.2%
EBITDAR Margin (%)	25.9%	23.5%	240 bps

- Revenue growth reflects increase in NHS activity which now comprises 54% of Ramsay UK's private hospital admissions
- EBIT growth reflects operating efficiencies achieved
- Negotiations for ISTC contracts satisfactorily completed

- Positive demographics
 - Ageing population
 - Expanding population
- Health insurance membership steady
 - June quarter PHIAC data shows 44.6% of population have hospital treatment cover
- Election outcome
- Health reform process and opportunities
- Balanced health care system

- Positive demographics
 - Ageing population
 - Expanding population
- Election Outcome
 - Coalition committed to private sector participation in NHS
 - White Paper firmly supports increased role for private sector
 - NHS ring fenced from Government spending cuts
- UK economy slowly recovering
- PMI and Self Pay numbers returning
- NHS market still vibrant and active

- Positive demographics
 - Ageing population
 - Expanding population
- Health administration reforms support our investment strategy
 - Devolvement of decision making
- Economy holding up
- Continued political commitment to private sector involvement in the provision of public services
- Muted competition for hospital assets
- Market acquisition pricing expectations subdued

Brownfield development programme well advanced and running on time and to budget

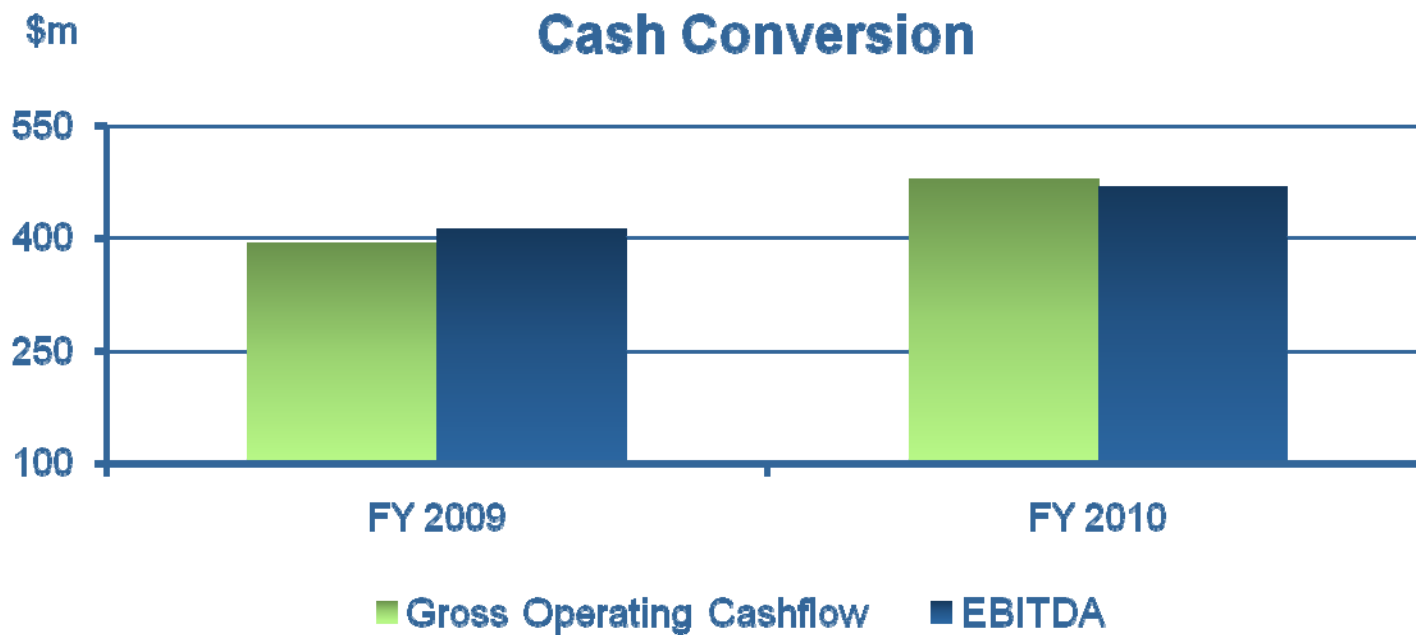
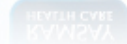
- Key completed projects include:
 - Hollywood (Perth): Completed 1st Half FY10
 - St George (Sydney): Completed 2nd Half FY10
 - New Farm Clinic (Brisbane): Completed 2nd Half FY09
 - Lawrence Hargrave (Wollongong): Completed 1st Half FY10
- Key projects to be completed in FY11 include:
 - Pindara (Gold Coast)
 - North West (Brisbane)
 - Westmead (Sydney)
 - Kareena (Sydney)
 - North Shore (Sydney)
 - Cairns Clinic
- Joondalup (Perth) is on track for completion in mid 2013

CAPITAL MANAGEMENT

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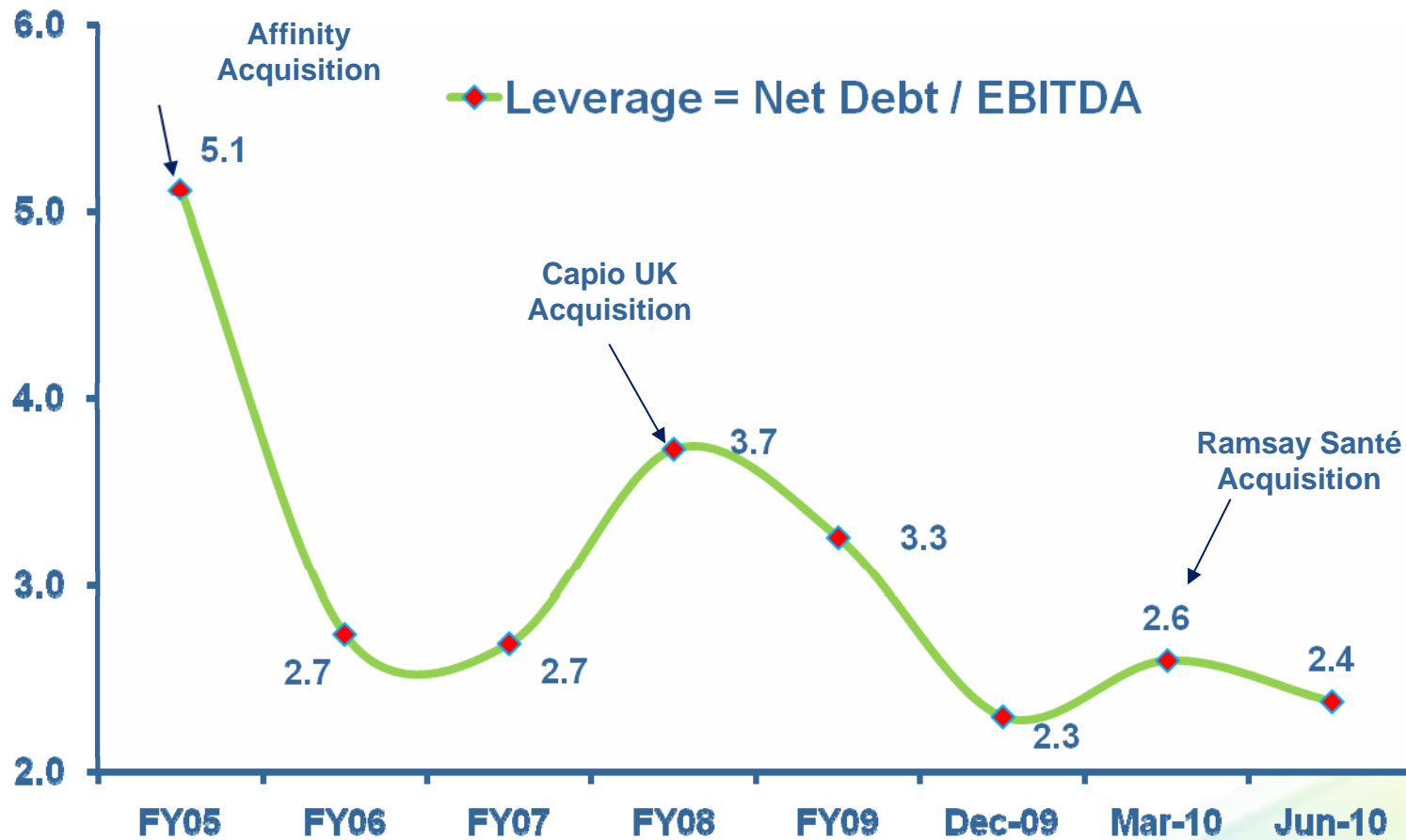
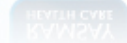
- Effective working capital management
- High cash conversion rate: 102%

CAPITAL MANAGEMENT

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- Ramsay has a track record of reducing its leverage ratio after making acquisitions

- Debt Profile
 - Committed senior bank debt facilities of \$1.9 billion in place until November 2012
 - Headroom of \$500 million to \$600 million after acquisition of Ramsay Santé and after allowing for funding of current brownfield commitments

- Financial Risk Management
 - Interest Rates:
 - Approximately 65% of debt is hedged at fixed rates
 - Translation of Foreign Earnings
 - Policy to hedge foreign earnings to reduce downside risk

■ CARES

- Ramsay will not convert or redeem CARES on 20 October 2010
- CARES dividend margin will ‘step up’ by 2% to 4.85% with effect from the dividend payable beginning 20 April 2011
- Ramsay retains the ability to redeem or convert CARES at subsequent CARES dividend payment dates
- Ramsay will continue to monitor hybrid market conditions in conjunction with its overall funding objectives and capital management programme

- Committed to the safety and welfare of all our patients, staff, doctors, other clinicians and visitors
 - 30,000 staff; 2 million patients per annum
 - Robust risk management policies and procedures in place
 - Focus on clinical and facility risk, OH&S, environmental obligations and responsibilities, IT and business continuity risks

SUCCESSFUL & SUSTAINABLE GROWTH STRATEGY

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RAMSAY
HEALTH CARE

- Three key elements of growth
 - Organic
 - Underpinned by demographics, quality portfolio of hospitals, ongoing business improvement and integration of Ramsay Santé
 - Brownfield investment
 - Unmet demand driving Ramsay's ongoing investment in capacity expansion
 - Acquisitions
 - Exploring further acquisitions in the UK and France, researching opportunities in other markets
 - Ramsay has proved it can export its management model
 - Must add long-term value to shareholders

- Sustainable growth enhanced by focusing on hospitals and taking a prudent approach to acquisitions

- Clear and consistent strategy to pursue our vision to become a major global hospital operator
- Ageing and growing population to fuel demand for health care over the medium and long term
- Ramsay is well positioned to capture increased demand via capacity expansion and acquisitions
- Completed brownfield projects continue to ramp up
- Continuing to explore further acquisition opportunities in the UK and France
- Barring unforeseen circumstances, Ramsay is targeting Core NPAT growth for the Group of 13%-15% in FY11, translating to Core EPS growth of 10%-12%



QUESTIONS

