

**RAMSAY HEALTH CARE
2002 ANNUAL GENERAL MEETING**

CHAIRMAN'S ADDRESS

Thank you ladies & gentlemen. As there's a quorum present I'll declare the meeting open.

There has been no change to the Board, they're all here today and I want to thank them their contribution. I must say that we've a very good board and they're not frightened of voting against me!! And I think that's a good thing.

Obviously 2002 was a very good year for the company with profit up 94% on last year and a 29% increase in dividend. (As the major shareholder that makes me very happy!).

It's good to see that all divisions performed strongly, but more importantly, it's particularly pleasing to be able to report that we've maintained our very high standard of care, which in the end is what hospitals are all about.

2002 was good year for the industry as a whole with the level of private health insurance remaining at historically high levels and the demand for private hospitals also being strong.

Throughout the year our existing hospitals performed well, and the integration of our new hospitals (we've dropped the word Alpha now), was completed.

The hospitals are performing considerably better under our management and have added strongly to the group's bottom line.

Our results overall for the first quarter of the current year are on track, which means we are well up on last year. We remain

comfortable with the market consensus for a full year profit of \$35 million to \$37 million. Pat Grier will expand on this in his Managing Director's presentation.

Our expansion has taken place in two areas. Firstly we are adding, where possible, to our existing hospitals, particularly at Greenslopes in Brisbane and Hollywood in Perth. We believe that improving our existing facilities shows us the best returns in the shortest period of time.

In addition we have purchased Lake Macquarie Private in New South Wales and additions have commenced there as well. This will become a very good hospital when completed.

And last week we took over the former Cairns Calvary Hospital, which is now renamed Cairns Private. This was a good opportunity in a growing area and I believe has great potential.

We'll keep looking for the other opportunities, which meet our investment criteria.

The issue of corporate governance has been a topical one in recent times and I can report that your board has undertaken several initiatives to further strengthen our procedures in this regard during the year.

These include the adoption of a charter of Audit Independence and establishing a risk management committee to manage and monitor ongoing business risk, including the accreditation process for all hospitals and verification of the credentials of medical practitioners who use the company's facilities.

One of the other things we have done this year, which I'm very happy about, is concentrating on improving employee benefits and conditions. We all know that there's a shortage of nurses and we are ensuring that we can keep our good staff, by

investigating things like childcare facilities and other benefits to assist our staff.

I'd like to take this opportunity, once again, to congratulate our staff. I believe we have the best staff in the industry and I'd like to pay tribute to Pat Grier, Chris Rex and Robert Glynn and all the hospital managers who have performed so well. Also to Bruce Soden, Craig McNally and Kim Chant and to all the staff who back them up. I must say it's a privilege to work with them. Thanks to all of you. Ladies & gentlemen, your company is travelling well indeed. There are obviously some challenges ahead but I believe given our long experience in the private hospital business (nearly 40 years for me) we can meet those challenges and continue to grow profitability into the future.

Pat will now go into a little more detail on the operations.

PART II

1. We'll now move on to the Notice of Meeting.

The first item on the agenda is the accounts

To receive and consider the Financial report and the Directors' and Auditors' Reports for the year ended 30 June 2002.

Are there any questions on the accounts?

Can I have a mover?

Secunder

Those in favour

Those against

2. The next item is the Election of Directors

a) Roderick Hamilton McGeoch retires by rotation in accordance with Company's Constitution and, being eligible, offers himself for re-election.

Could I have someone move the motion?

Secunder

Those in favour

Those against

b) Kerry Chisolm Dart Roxborough retires by rotation in accordance with Company's Constitution and, being eligible, offers himself for re-election.

Could I have someone move the motion?

Secunder

Those in favour

c) Marjorie Lysle Brislee is a candidate for election as director of the Company, who has turned 72. Mrs Brislee is 78 years of age. In accordance with Corporations Act, unless Mrs Brislee is reappointed her office as a director of the Company will become vacant at the conclusion of the Annual General Meeting. The meeting will consider, and if thought fit, pass the fit, pass the following resolution as a special resolution:

That Marjorie Lysle Brislee, who is 78 years of age, be re-appointed as a director of the Company to hold office until the conclusion of the Company's next Annual General Meeting.

Could I have someone move the motion?

Secunder

Those in favour